

TO: ALA Executive Board
Keith Michael Frels, Executive Director

FROM: Gregory Calloway, AED, Finance
Sandra Lee, Director, Planning & Budgeting

DATE: June 17, 2013

RE: **FY 2014 Total ALA Budget Request**

At the Chicago Annual Conference, on Monday, July 1, the Executive Board will be asked to take action to approve the Total ALA Budget. On Tuesday, July 2, James G. Neal, ALA Treasurer, will present the FY 2014 annual estimates of income for Council's approval. The Executive Board, at its spring meeting, took the following action on April 20, 2013:

"To transmit the Total Preliminary FY 2014 Budget to BARC for review and analysis. The Executive Board affirms the strategic directions of the budget and requests that BARC report back to the Executive Board on its analysis of the budget at the 2013 Annual Conference in Chicago."

Following the Executive Board presentation and discussion of the budget in Chicago, BARC met on April 25 - 26, 2013 to evaluate the funding levels as set forth in the budget plan document. ALA management, the finance staff, BARC and unit managers met over two days to discuss budget details. BARC's specific areas of discussion related to the budget centered on the following:

1. The financial and programmatic impact to the ALA budget in relationship to the U.S. Economy and Federal spending
2. Specifically discuss the alignment of the overall budget to the 2015 Strategic Plan (Areas of Focus: Advocacy, Member Engagement and Transforming Libraries)
3. The implementation of General Fund expense reductions for FY 2013 and FY 2014
4. Detailed discussion of the Publishing Department's performance
5. Discussed the health care cost impact due to the Affordable Health Care Act
6. Discussed the impact of the proposed dues adjustment
7. Review business plans for ASCLA and UFL and approve extension of General Fund support

8. The impact of the revised Endowment annual drawdown policy on the operating budgets of the General Fund, Divisions and Round Tables
9. The investment required in FY 2014 to maintain the buildings, purchase computers and related technology
10. Discussed proposed Division transfers to the Endowment in FY 2015 and FY 2016

During BARC's deliberations, BARC endorsed the Total Preliminary FY 2014 Budget directions based upon a thorough analysis of revenues and confirmed that the key action areas approved by Council are adequately funded.

BARC took the following actions and recommended the budgetary ceilings for the following:

BARC recommends to the Executive Board approval of the Preliminary FY 2014 General Fund Budgetary Ceiling of \$28,821,439, including a \$1,473,735 net asset transfer to offset the Plant Fund operating expenses.

BARC recommends to the Executive Board approval of the Preliminary FY 2014 Divisions Budgetary Ceiling of \$27,395,489.

BARC recommends to the Executive Board approval of the Preliminary FY 2014 Round Tables Budgetary Ceiling of \$1,659,369.

BARC recommends to the Executive Board an \$87,255 transfer from the Division Fund to offset the Plant Fund operating expenses.

BARC recommends to the Executive Board approval of the Preliminary FY 2014 Grants and Awards (Restricted Fund) Budgetary Ceiling of \$4,578,354.

BARC recommends to the Executive Board approval of the Preliminary FY 2014 Long Term Investment Fund (Endowment Fund) Budgetary Ceiling of \$1,148,898 including \$99,387 capital gain to be allocated for funding the ALA Spectrum Initiative and a transfer of \$440,539 interest and dividends from the Endowment Fund to the General Fund in accordance with Policy 8.5.1.

BARC recommends to the Executive Board approval of the Preliminary FY 2014 total ALA Capital Budget of \$2,285,854.

BARC recommends to the Executive Board approval of the Preliminary FY 2013 Technology Reserve Fund expense of \$341,068.

BARC recommends to the Executive Board approval of the Preliminary FY 2014 General Fund Small Division allocation of \$20,789 for ASCLA and \$28,292 for UFL.

BARC recommends to the Executive Board approval of the Preliminary FY 2013 Total ALA Budgetary Ceiling as follows:

| | |
|------------------------------------|----------------------------|
| General Fund | \$28,821,439 |
| Division Fund | 27,395,489 |
| Round Tables | 1,659,369 |
| Grants & Awards | 4,578,354 |
| Long Term Investment | <u>1,148,898</u> |
| Total ALA Budgetary Ceiling | \$63,603,549 |
| Tech Reserve Fund Depr Exp | <u>341,068</u> |
| TOTAL | <u>\$63,944,617</u> |

Additionally, BARC also took the following actions:

BARC recommends to the Executive Board approval to extend the small division subsidy to ASCLA through FY 2016.

BARC confirms the approval of the Organizational Member Special Promotion, which the Executive Board previously approved during their March 19 conference call and BARC approved via an email vote.

Based on a report from the Endowment Trustees, BARC concurs with the recommendation of the Endowment Trustees that ALA not “divest all holdings in the fossil fuel industry and invest in renewable energy initiatives” at this time.

Based upon the Executive Board and BARC spring meetings, staff have made the following adjustments to the budget including:

1. Distributed depreciation expense based upon the FY 2014 capital expenditure additions.
2. Divisions zeroed out staff development budgeted expenses.
3. Transferred personal computers related lease expense to depreciation expense due to a change from leasing to purchasing of personal computers.

Total ALA revenues for FY 2014 are budgeted at \$50,307,574. The ALA revenues are adjusted upward by \$373,025 compared to the preliminary spring budget. General Fund adjusted revenues upward by \$57,750, Divisions adjusted revenues upward by \$27,802 and Grants adjusted revenues upward by \$287,473. Total ALA expenses, including all funds, are budgeted to reach \$50,874,580 from \$50,430,334 including depreciation expenses from the Technology Reserve Fund. General Fund adjusted expenses upward by \$57,750, Divisions adjusted expenses upward by \$73,000, Endowment adjusted expenses upward by \$26,023 and Grants adjusted expenses upward by \$287,473.

FY 2014 General Fund Budget Overview

Revenues

The General Fund revenue budget is \$28,821,439. This represents a revenue decrease of \$2,818,737 compared to the FY 2013 approved budget. Dues revenue is budgeted to decrease by \$5,007 from the FY 2013 budget. Revenue decreases for book sales, other sales, advertising, and meetings and conference are budgeted to decrease \$1,932,116, \$99,763, \$36,533, and \$789,238, respectively. Revenue increased for subscriptions by \$12,790 and miscellaneous by \$31,130.

Membership dues are budgeted at \$5,802,981, which represents a \$174,321 increase over the FY 2013 projection. The FY 2014 dues budgeted amount of \$5,802,981 includes the dues adjustment of \$77,500. Note that FY 2013 dues are projected to be \$5,628,660 or \$179,328 less than FY 2013 budget of \$5,807,988. At the spring meeting, BARC recommended the General Fund budgetary ceiling to the Executive Board for approval.

Expenses

The General Fund expense budget is \$28,821,439. The FY 2014 General Fund expense budget represents a decrease of \$2,526,966 compared to the FY 2013 approved budget.

Payroll and related expenses are decreased by \$919,400 or 6.1% mainly due to the unfunded FTEs.

Outside services expenses are increased by \$74,231 or 1.9% compared to the FY 2013 budget.

Travel and related expenses are increased by \$85,957 or 8.1% compared to the FY 2013 budget. Meetings and conferences expenses are increased by \$221,210 or 7.6% due to the increase in facilities rent, exhibits, speakers' honorarium, audio/visual equipment, security service and special transportation.

Publication related expenses are decreased by \$241,259 or 6.8% due to decreases in printing, design services, order fulfillment, cost of sales, mail list rental and advertising expense.

Operating expenses are decreased by \$1,311,901, or 20.6% due to decreased staff development, royalty expense, equipment lease, and the 3.91% departmental decrease of \$530,326.

Due to two division national conferences in FY 2014, the overhead from Divisions is increased by \$335,669 from the FY 2013 budget. The decrease in grant overhead is \$73,740 from the FY 2013 budget. The 24.2% overhead rate is applied to Publishing, Conferences revenue and Divisions.

Division Fund Overview

The divisions' boards of directors will review the FY 2014 budget at this Chicago Annual Conference. It is likely that further adjustments will be proposed and that the final approval by the ALA Executive Board will take place at the 2013 fall meeting. Total division revenues are

budgeted at \$15,384,863, which is higher by \$27,802 from the spring budget. The revenue change is due to revenue increases from PLA, ALCTS, RUSA, and YALSA in the amounts of \$16,000, \$21,535, \$18,900, and \$27,500 respectively; revenue decreases from ACRL, CHOICE, and ASCLA in the amounts of \$16,912, \$38,221, and \$1,000 respectively. Total division expenses are budgeted at \$15,935,601, with an expense increase of \$73,000. The expense change is due to expense reduction from AASL, ASCLA, LLAMA, RUSA, UFL, LITA, ALSC and YALSA in the amounts of \$6,928, \$1,898, \$2,102, \$38,282, \$1,500, \$2,534, \$5,477 and \$22,028 respectively; expense increase from PLA, ACRL, CHOICE, and ALCTS in the amounts of \$41,717, \$89,743, \$8,270, and \$14,019 respectively. Since the April meeting, the division expenditure adjustments also include the depreciation for the FY 2014 capital addition and zeroing out the staff development expense.

Total support to small divisions is \$49,081, ASCLA, \$20,789 and UFL, \$28,292, which is 50% of the FY 2013 budget amount.

Round Tables

Round Tables revenues are budgeted at \$374,020, which is the same as the spring meeting budget. All Round Tables are reflecting a positive net asset balance. The projected Round Tables net assets balance ranges from as high as \$437,605 for EMIERT to as low as \$1,050 for SRT. Round Tables are budgeting total expenses of \$317,310, resulting in an increase of net assets of \$56,710 for the budget year.

Plant Fund

The Plant Fund budget includes the Headquarters, Washington Office Building, and CHOICE Office Building expenses in FY 2014. The Headquarters' expenses are budgeted at \$1,113,992 and it includes the expenses of the Building & Maintenance Unit of \$706,191. The Washington Office Building expenses are budgeted at \$359,743. The General Fund will transfer a total of \$1,473,735 to offset the Plant Fund operating expenses. The CHOICE Office Building's expenses are budgeted at \$87,255 and the CHOICE operating fund will transfer \$87,255 to offset this portion of the Plant Fund operating expenses.

Grants and Awards

The proposed ALA Grants and Awards budget of \$4,578,354 includes those grants and awards for which ALA has been notified that funding is approved. Also, included in this budget, is a \$1,502,667 proposed grant which will be awarded in FY 2014. During the course of the fiscal year, additional grants may be awarded, and if so, the budget will be communicated to the Executive Board for review at the fall meeting. In addition, the Public Relations Campaign, ALA Champions and the Scholarship Bash are reflected in this fund group. Note that the Dollar General American Dream Starts @ Your Library grant of \$217,200 for OLOS/Diversity, and the fourth year extension of the LSSC/IMLS grant of \$52,411 have been added since the spring meeting. Also, FINRA grant was increased from \$251,709 to \$269,571 for RUSA. Grants are budgeted to contribute \$393,566 in overhead to the General Fund.

The Public Relations Campaign for FY 2014 consists of \$249,250 in planned expenditures. The Library Champions (\$146,500), and an external sponsor (\$102,750), are planned as support for the expenditures related to the campaign.

The Scholarship Bash projects revenues of \$149,000, which includes \$109,000 from external funding. In addition, the Annual Conference will provide \$40,000 in program support to offset the expenses. Funds projected to be available to award as scholarships of \$65,000, which is earmarked for Spectrum scholarships and Institute expenses.

Long-Term Investments

The ALA's long-term investment portfolio includes a total of thirteen managers with assets allocated as follows:

| <u>Manager</u> | <u>Portfolio Value</u> | <u>% of Portfolio</u> |
|---|------------------------|-----------------------|
| London Company – Large Cap Core | \$ 5,341,224 | 15.1% |
| IDP – Large Cap Growth | 5,314,103 | 15.1% |
| IDP – Large Cap Value | 3,201,785 | 9.1% |
| Principal/Goldman SMID | 1,687,022 | 4.8% |
| IDP – International | 3,193,586 | 9.1% |
| Invesco – REIT | 2,083,599 | 5.9% |
| Ariel Capital – SRI | 721,513 | 2.0% |
| Lord Abbett Convertible – Equity/Fixed Income | 983,707 | 2.8% |
| Endowment Fund – Alternatives | 3,252,313 | 9.2% |
| Corporate Fixed Income – Fixed Income | 2,118,964 | 6.0% |
| Pimco – Fixed Income | 4,182,485 | 11.9% |
| Global Bond – Fixed Income, Real Assets | <u>3,252,313</u> | <u>9.1%</u> |
| Total | \$35,281,555 | 100.0% |

The asset allocation of the endowment follows the general target guidelines of 60.0% in equities, 32.5% in bonds and 7.5% in alternatives. The current allocation is 62.2% in equities, 27.9% in bonds and 10.4% in alternatives. Note that the stated targets operate within a range that is + or - 5% for equities/cash and + or - 7 ½% of the stated target for bonds.

The 2014 interest and dividends are budgeted at 5% rolling average of the last 20 calendar quarters in accordance with the newly revised Endowment Policy 8.5.1. Spectrum interest and dividends are budgeted to yield \$199,469, and capital gains are budgeted to yield \$99,387. Spectrum expenses of \$236,529 included \$150,000 scholarships for 20 FY 2014 scholars, \$45,000 in institute expenses for 30 FY 2013 scholars and \$34,163 in bank service fees.

Additionally, 10 Spectrum scholars will be funded by ALA/Pro Quest Scholarship Bash, 2 Spectrum scholars will be funded by ALA/NLM and 1 Spectrum scholar will be funded by TLA, and one Spectrum scholar will be funded by Pro Quest in honor of Ron Clowney. Additionally, two FY 2014 named scholarships (Turock and Gordon) and four scholarships from Divisions: ALSC, ACRL, AASL and YALSA, pending funding. The interest transfer to the General Fund is budgeted at \$440,539. In conjunction with a change in accounting standards, long-term investments are now required to be reported in three categories (Endowment/Unrestricted, Endowment/Temporarily Restricted and Endowment/Permanently Restricted). In the FY 2014 budget, there are \$28,063,577 related to Endowment/Unrestricted, \$4,251,501 related to Endowment/Temporarily Restricted, and \$514,700 related to Endowment/Permanently Restricted. Additionally, \$2,068,457 of the Endowment is related to the book value of the Huron Plaza building.

Total Capital Budget Request

The FY 2014 Capital Budget Request increased by \$201,500 to \$2,285,854, resulting in \$227,185 in depreciation expense to the operating budget. CHOICE increased the FY 2014 Capital expenditures request from \$292,500 to \$494,000 with an increase of \$201,500. The related depreciation increase is \$21,417. The Capital Budget includes investment in on-line software development, maintenance on the building, continuing investment in the information systems technology, interior renovations.

cc: BARC
 Department Heads
 Unit Managers

**2012-2013 EBD# 14.9
2012-2013 BARC# 24.1**

**American Library Association
FY 2014 Total ALA Budget
Inventory of Documents**

Page#

| | |
|--------------|--|
| 1 | Total ALA Budgetary Ceiling |
| 2 | General Fund Net Assets |
| 3 | Total ALA Budget FY 2014 vs. FY 2013 |
| 4 | Total ALA Revenue and Expense by Fund |
| 5 | General Fund Revenue and Expense by Department |
| 6 | Division Revenue and Expense Summary |
| 7 | Round Table Revenue and Expense Summary |
| 8 | Plant Fund Revenue and Expense Summary |
| 9-18 | Long-Term Investments Revenue and Expense Summary |
| 19-22 | Grants & Awards Revenue and Expense Summary |
| 23-26 | Capital Budget |

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**AMERICAN LIBRARY ASSOCIATION
FY 2014 BUDGETARY CEILING - TOTAL ALA**

| | General Fund | Divisions | Round Tables | Plant Fund | Grants & Awards | Long Term Investment | Total All Funds | Technology Reserve Fund | Total including Tech Reserve Fund | General / FAS 106 Reserve |
|--|-------------------|-------------------|------------------|------------|------------------|----------------------|-------------------|-------------------------|-----------------------------------|---------------------------|
| Projected Net Asset Balance at end of FY 2013 (Available for Budgetary Ceiling) | 12,010,626 | 1,285,349 | 0 | 0 | | | 13,295,975 | | 13,295,975 | |
| Projected Net Asset Balance at end of FY 2013-Operating Reserve (not available for budgetary ceiling) | 56,064 | | | | | | 34,630,145 | 34,686,209 | 34,686,209 | 22,338,819 |
| Tech Reserve Fund at the end of FY 2013 | | | | | | | 0 | 386,382 | 386,382 | |
| Total Operating and Board Designated Reserve (not available for budgetary ceiling) | 56,064 | | | | | | 34,630,145 | 34,686,209 | 34,686,209 | |
| FY 2014 Budgeted Revenues | 28,339,800 | 15,366,933 | 374,020 | 0 | 4,578,354 | 1,349,611 | 50,008,718 | | 50,008,718 | |
| Revenue Transfer: | | | | | | | 0 | 0 | 0 | |
| Interest & Dividend trf to G.F. | 440,539 | | | | | | (440,539) | 0 | 0 | |
| Spectrum Interest/Dividends | | | | | | | 199,469 | 199,469 | 199,469 | |
| Spectrum Capital Gain | | | | | | | 99,387 | 99,387 | 99,387 | |
| Life Member Dues | 44,000 | 15,030 | | | | | (59,030) | 0 | 0 | |
| Continuing Members | (2,900) | 2,900 | | | | | 0 | 0 | 0 | |
| Total Revenues including Capital Gain Transfer | 28,821,439 | 15,384,863 | 374,020 | 0 | 4,578,354 | 1,148,898 | 50,307,574 | 0 | 50,307,574 | 0 |
| TOTAL ALA BUDGETARY CEILING | 28,821,439 | 27,395,489 | 1,659,369 | 0 | 4,578,354 | 1,148,898 | 63,603,549 | 0 | 63,603,549 | 0 |
| FY 2014 Budgeted Expenses | | | | | | | | | 0 | |
| Salary and Benefits | 14,125,797 | 6,284,731 | 1,845 | 0 | 525,105 | | 20,937,478 | 20,937,478 | 20,937,478 | |
| Other | 13,172,826 | 9,612,696 | 315,465 | 1,560,990 | 4,053,249 | | 660,808 | 29,376,034 | 341,068 | 500,000 |
| Spectrum Scholarship Expenses | | | | | | | 220,000 | 220,000 | 220,000 | |
| Plant Fund Transfer Support To Small Divisions | 1,473,735 | 87,255 | 0 | | | | 0 | | 0 | |
| Total Expenses | 28,821,439 | 15,935,601 | 317,310 | 0 | 4,578,354 | 880,808 | 50,533,512 | 341,068 | 50,874,580 | 500,000 |
| FY 2014 Projected Net Revenues (Expenses) | 0 | (550,738) | 56,710 | 0 | 0 | 268,090 | (225,938) | (341,068) | (567,006) | (500,000) |
| Capital Gain | 0 | (550,738) | 56,710 | 0 | 0 | 268,090 | (225,938) | (341,068) | (567,006) | (500,000) |
| FY 2014 Projected Change in Net Assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Net Assets Transfer | 56,064 | 11,459,888 | 1,342,059 | 0 | 0 | 34,898,235 | 47,756,246 | 45,314 | 47,801,560 | 22,838,819 |

**AMERICAN LIBRARY ASSOCIATION
GENERAL FUND NET ASSETS**

| Net Assets Available for Operations | |
|--|----------------------|
| | 1,428,293 |
| FY 2012 use of Reserve (FY 2012 Net Loss) 2015 projects expenses in FY 2012 | |
| | -1,189,788 |
| | -182,441 |
| Total FY 2012 use of Reserve | |
| | -1,372,229 |
| Total Projected Net Assets at end of FY 2012 | |
| | 56,064 |
| FY 2013- Projected Addition to Net Assets | |
| | 0 |
| Total Projected Net Assets at end of FY 2013 | |
| | <u>56,064</u> |

AMERICAN LIBRARY ASSOCIATION
FY 2014 BUDGET - TOTAL ALA BUDGET

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| | | FY 2014 BUDGET - TOTAL ALA BUDGET | | | | | | | | | |
|---|--|-----------------------------------|--------------------|--------------------|-------------------|------------------|----------------------|-------------------|-------------------------|-----------------------------------|---------------------------|
| | | General Fund | Divisions | Round Tables | Plant Fund | Grants & Awards | Long Term Investment | Total All Funds | Technology Reserve Fund | Total Including Tech Reserve Fund | General / FAS 106 Reserve |
| Revenues | | 28,339,800 | 15,366,933 | 374,020 | 0 | 4,578,354 | 1,349,611 | 50,008,778 | 0 | 50,008,778 | 0 |
| Revenue Transfers: | | | | | | | | | | | |
| Interest & Dividend trf to G.F. | | 440,539 | 0 | 0 | 0 | 0 | 0 | (440,539) | 0 | 0 | 0 |
| Spectrum Interest/Dividends | | 0 | 0 | 0 | 0 | 0 | 0 | 199,469 | 0 | 199,469 | 0 |
| Spectrum Capital Gain | | 44,000 | 15,030 | 0 | 0 | 0 | 0 | 99,387 | 0 | 99,387 | 0 |
| Life Member Dues | | 2,900 | 0 | 0 | 0 | 0 | 0 | (59,030) | 0 | 0 | 0 |
| Continuing Members | | 28,821,439 | 15,384,863 | 374,020 | 0 | 4,578,354 | 1,148,898 | 50,307,574 | 0 | 50,307,574 | 0 |
| Total Revenues | | | | | | | | | | | |
| Expenses | | | | | | | | | | | |
| 27,347,704 | | 15,848,346 | 317,310 | 1,560,990 | 4,578,354 | 880,808 | 50,533,512 | 341,068 | 50,874,580 | 500,000 | |
| 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 1,473,735 | | 97,255 | 0 | (1,560,990) | 0 | 0 | 0 | 0 | 0 | 0 | |
| Plant Fund Transfer-Operating | | 28,821,439 | 15,935,601 | 317,310 | 0 | 4,578,354 | 880,808 | 50,533,512 | 341,068 | 50,874,580 | 500,000 |
| Total Expenses | | 0 | (550,738) | 56,710 | 0 | 0 | 268,090 | (225,938) | (341,068) | (567,006) | (500,000) |
| Net Revenues (Expenses) | | | | | | | | | | | |
| Long Term Investment - Unrealized Gain | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Excess (Deficiency) of Revenue over Exp. | | 0 | (550,738) | 56,710 | 0 | 0 | 268,090 | (225,938) | (341,068) | (567,006) | (500,000) |
| FY 2013 Approved Budget | | | | | | | | | | | |
| Revenues | | 31,263,236 | 13,435,127 | 401,704 | 0 | 6,285,991 | 1,075,661 | 52,461,719 | 0 | 52,461,719 | 0 |
| Revenue Transfers: | | | | | | | | | | | |
| Interest & Dividend trf to G.F. | | 334,940 | 0 | 0 | 0 | 0 | 0 | (334,940) | 0 | 0 | 0 |
| Spectrum Interest/Dividends | | 0 | 0 | 0 | 0 | 0 | 0 | 158,473 | 0 | 158,473 | 0 |
| Spectrum Capital Gain | | 0 | 15,524 | 0 | 0 | 0 | 0 | 99,046 | 0 | 99,046 | 0 |
| Life Member Dues | | 46,000 | 0 | 0 | 0 | 0 | 0 | (61,524) | 0 | 0 | 0 |
| Continuing Members | | (4,000) | 4,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Revenues | | 31,640,176 | 13,434,651 | 401,704 | 0 | 6,285,991 | 936,716 | 52,719,238 | 0 | 52,719,238 | 0 |
| Expenses | | | | | | | | | | | |
| 29,771,858 | | 15,136,295 | 321,073 | 1,655,078 | 6,285,991 | 779,193 | 53,949,488 | 318,070 | 54,267,558 | 1,600,000 | |
| 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Plant Fund Transfer-Operating | | 1,576,547 | 78,531 | 0 | 11,655,078 | 0 | 6,285,991 | 779,193 | 53,949,488 | 318,070 | 54,267,558 |
| Total Expenses | | 31,348,405 | 15,214,826 | 321,073 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Revenues (Expenses) | | 29,177 | (1,760,175) | 80,631 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Long Term Investment - Unrealized Gain | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Excess (Deficiency) of Revenue over Exp. | | 291,771 | (1,766,175) | 80,631 | 0 | 0 | 0 | 157,523 | (1,230,250) | (1,548,320) | (1,600,000) |

| Rev./Exp. | Budget Request | GENERAL FUND | DIVISION FUND | ROUND TABLES | PLANT FUND | GRANTS & AWARDS | LONG-TERM INVESTMENT | FY 2014 BUDGET REQUEST | FY 2014 BUDGET | FY 2014 REQUEST TOTAL | TECH RESERVE FUND | INCL TECH RESERVE FUND | ALA INCL TECH RESERVE FUND & APA |
|-----------|---|--------------|---------------|--------------|------------|-----------------|----------------------|------------------------|----------------|-----------------------|-------------------|------------------------|----------------------------------|
| Acct # | Description | | | | | | | TOTAL | | | | | |
| | Subtotal-Dues | 5,802,981 | 2,727,309 | 180,907 | 0 | 0 | (62,630) | 8,648,567 | 0 | 8,648,567 | 0 | 8,648,567 | 8,648,567 |
| | Subtotal-Sales Net | 6,184,365 | 715,721 | 2,000 | 0 | 0 | 0 | 6,902,086 | 0 | 6,902,086 | 32,434 | 6,934,520 | 6,934,520 |
| | Subtotal-Other Sales | 889,454 | 1,341,326 | 65,300 | 0 | 2,500 | 10,000 | 2,278,580 | 0 | 2,278,580 | 0 | 2,278,580 | 2,278,580 |
| | Subtotal-Subscriptions | 2,965,180 | 1,950,550 | 8,350 | 0 | 0 | 0 | 4,924,080 | 0 | 4,924,080 | 98,522 | 5,022,602 | 5,022,602 |
| | Subtotal-Advertising | 3,871,506 | 1,246,147 | 18,285 | 0 | 0 | 0 | 5,135,938 | 0 | 5,135,938 | 0 | 5,135,938 | 5,135,938 |
| | Subtotal-Meetings & Conf. | 6,891,036 | 5,292,980 | 75,083 | 0 | 54,500 | 0 | 12,113,599 | 0 | 12,113,599 | 0 | 12,113,599 | 12,150,739 |
| | Subtotal-Grants & Awards | 2,800 | 2,550 | 0 | 0 | 3,952,212 | 0 | 3,957,562 | 0 | 3,957,562 | 0 | 3,957,562 | 3,957,562 |
| | Subtotal-Misc. | 2,444,117 | 2,108,280 | 24,095 | 0 | 569,142 | 1,201,528 | 6,347,162 | 0 | 6,347,162 | 8,000 | 6,355,162 | 6,355,162 |
| | Total Revenues | 28,821,439 | 15,384,863 | 374,020 | 0 | 4,578,334 | 1,148,898 | 50,307,574 | 0 | 50,307,574 | 176,096 | 50,483,670 | 50,483,670 |
| | Payroll & Related Exp. | 14,125,797 | 6,284,731 | 1,845 | 0 | 525,105 | 0 | 20,937,478 | 0 | 20,937,478 | 62,675 | 21,000,153 | 21,000,153 |
| | Outside Services | 3,981,033 | 1,509,579 | 7,615 | 141,690 | 776,236 | 293,071 | 6,709,224 | 0 | 6,709,224 | 13,240 | 6,722,464 | 6,722,464 |
| | Travel and Related Expenses | 1,147,207 | 986,365 | 3,450 | 0 | 199,875 | 5,000 | 2,241,897 | 0 | 2,241,897 | 3,500 | 2,245,397 | 2,245,397 |
| | Meetings & Conferences | 3,140,057 | 2,222,859 | 191,540 | 0 | 941,385 | 371,100 | 6,865,941 | 0 | 6,865,941 | 4,000 | 6,869,941 | 6,869,941 |
| | Publication Related Expenses | 3,297,493 | 1,472,894 | 65,757 | 0 | 185,104 | 1,725 | 5,022,973 | 0 | 5,022,973 | 4,868 | 5,027,841 | 5,027,841 |
| | Operating Expenses | 5,060,955 | 1,413,542 | 16,805 | 713,109 | 1,469,512 | 54,384 | 8,728,307 | 341,068 | 9,069,375 | 71,201 | 9,140,576 | 9,140,576 |
| | Total IUT's | (1,190,165) | 228,002 | 11,873 | 705,191 | 87,571 | 156,528 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Direct Expenses | 29,562,377 | 14,017,972 | 298,885 | 1,560,990 | 4,184,788 | 880,808 | 50,505,820 | 341,068 | 50,846,888 | 159,484 | 51,006,372 | 51,006,372 |
| | Contribution Margin | (740,938) | 1,366,891 | 75,135 | -1,560,990 | 393,566 | 268,090 | -198,246 | (341,068) | -539,314 | 16,612 | (522,702) | (522,702) |
| | IUT-General Overhead | (2,263,755) | 1,851,764 | 18,425 | 0 | 393,566 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Expenses Excl. Alloc | 27,298,622 | 15,869,736 | 317,310 | 1,560,990 | 4,578,354 | 880,808 | 50,505,820 | 341,068 | 50,846,888 | 159,484 | 51,006,372 | 51,006,372 |
| | IUT-Allocations | 1,522,877 | 38,174 | 0 | -1,560,990 | 0 | 0 | 1 | 0 | 1 | 0 | 1 | 1 |
| | Total Exp. Incl. OH & Alloc. | 28,821,439 | 15,907,910 | 317,310 | 0 | 4,578,354 | 880,808 | 50,505,821 | 341,068 | 50,846,889 | 159,484 | 51,006,373 | 51,006,373 |
| | Net Rev/(Exp) Before Taxes | 0 | (523,047) | 56,710 | 0 | 0 | 268,090 | -198,247 | (341,068) | -539,315 | 16,612 | (522,703) | (522,703) |
| | Taxes/Income | 0 | 27,691 | 0 | 0 | 0 | 0 | 27,691 | 0 | 27,691 | 0 | 27,691 | 27,691 |
| | Total Expenses Incl. Taxes | 28,821,439 | 15,935,601 | 317,310 | 0 | 4,578,354 | 880,808 | 50,533,512 | 341,068 | 50,874,580 | 159,484 | 51,034,064 | 51,034,064 |
| | Net Rev/(Exp) After Taxes | 0 | (550,738) | 56,710 | 0 | 0 | 268,090 | -25,938 | (341,068) | -567,006 | 16,612 | (550,394) | (550,394) |

| Rev./ Exp. | COMM & EXEC OFFICE | W/O & OITP | MP&S | PUBLISHING | FINANCE, | GENERAL ADM & | FY 2014 | FY 2013 | FY 2014 BUDGET VS. BUDGET | FY 2013 BUDGET |
|------------------------------|-----------------------|------------|------------|------------|------------|---------------|------------|-------------|------------------------------|------------------------|
| Act. # | Description | Unit | Unit | Unit | Unit | Unit | REQUEST | TOTAL | \$ | % |
| #100's | #103s | 150s | #200s | #300s | #550s | #591 | 5,802,981 | 5,807,988 | (5,007) | -0.1% |
| Subtotal-Dues | 0 | 0 | 0 | 0 | 0 | 0 | 6,184,365 | 8,116,481 | (1,932,116) | -23.8% |
| Subtotal-Sales-Net | 0 | 0 | 0 | 186,000 | 5,998,365 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Other Sales | 0 | 0 | 0 | 500 | 678,042 | 0 | 180,912 | 859,454 | 959,217 | (99,763) -10.4% |
| Subtotal-Subscriptions | 0 | 0 | 0 | 48,000 | 2,917,180 | 0 | 0 | 2,965,180 | 2,952,390 | 12,790 0.4% |
| Subtotal-Advertising | 0 | 0 | 0 | 867,000 | 3,004,506 | 0 | 0 | 3,871,506 | 3,908,039 | (36,533) -0.9% |
| Subtotal-Meetings & Conf. | 3,750 | 57,750 | 0 | 6,629,536 | 0 | 0 | 0 | 6,691,036 | 7,480,274 | (789,238) -10.6% |
| Subtotal-Grants & Awards | 0 | 0 | 0 | 2,800 | 0 | 0 | 0 | 2,800 | 0 | 2,800 |
| Subtotal-Misc. | 40,800 | 0 | 0 | 488,778 | 1,134,000 | 0 | 780,539 | 2,444,117 | 2,415,787 | 28,330 1.2% |
| Total Revenues | 44,550 | 57,750 | 0 | 8,222,614 | 13,732,093 | 0 | 6,764,432 | 28,821,439 | 31,040,176 | (2,818,737) -8.9% |
| Payroll & Related Exp. | 2,198,519 | 1,378,358 | 1,456,806 | 2,933,695 | 4,279,448 | 1,838,971 | 0 | 14,125,797 | 15,045,197 | 919,400 6.1% |
| Outside Services | 341,003 | 330,659 | 384,553 | 1,649,724 | 204,764 | 429,330 | 641,000 | 3,981,033 | 3,906,302 | (74,231) -1.9% |
| Travel and Related Expenses | 66,710 | 256,968 | 42,025 | 592,738 | 180,466 | 9,300 | 0 | 1,147,207 | 1,061,250 | (85,957) -8.1% |
| Meetings & Conferences | 48,635 | 118,743 | 24,009 | 2,744,720 | 47,550 | 105,400 | 50,000 | 3,140,057 | 2,918,847 | (221,210) -7.6% |
| Publication Related Expenses | 186,350 | 55,304 | 3,500 | 520,700 | 2,531,639 | 0 | 0 | 3,297,493 | 3,538,752 | 241,259 6.8% |
| Operating Expenses | 86,285 | 30,786 | 146,288 | 1,102,422 | 2,752,621 | 359,006 | 583,567 | 5,060,955 | 6,372,856 | 1,311,901 20.6% |
| Total IUs | -31,792 | 50,580 | 0 | 131,313 | -106,168 | -965,667 | -263,441 | (1,190,165) | (1,250,788) | (60,623) -4.8% |
| Total Direct Expenses | 2,894,690 | 2,221,408 | 2,097,181 | 9,675,312 | 9,890,320 | 1,777,340 | 1,006,126 | 29,562,377 | 31,592,916 | 2,030,539 6.4% |
| Contribution Margin | -2,850,140 | -2,163,658 | -2,097,181 | -1,452,688 | 3,841,773 | -1,777,340 | 5,758,306 | (740,938) | 47,260 | (788,198) -1667.8% |
| IUT-General Overhead | 0 | 0 | 0 | 1,901,911 | 3,399,905 | 0 | -7,565,571 | (2,263,755) | (2,001,700) | 262,055 13.1% |
| Total Expenses Excl. Alloc | 2,894,690 | 2,221,408 | 2,097,181 | 11,577,223 | 13,290,225 | 1,777,340 | -6,559,445 | 27,298,622 | 29,591,216 | 2,292,594 7.7% |
| IUT-Allocations | 0 | 0 | 0 | 1 | -499,804 | 0 | 2,022,620 | 1,522,817 | 1,674,707 | 151,890 9.1% |
| Total Exp. Incl. OH & Alloc. | 2,894,690 | 2,221,408 | 2,097,181 | 11,577,224 | 12,790,421 | 1,777,340 | -4,536,825 | 28,821,439 | 31,265,923 | 2,444,484 7.8% |
| Net Rev/(Exp) Before Taxes | -2,850,140 | -2,163,658 | -2,097,181 | -3,154,610 | 941,672 | -1,777,340 | 11,307,257 | 0 | 374,253 | (374,253) -100.0% |
| Taxes/Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 82,482 | 82,482 100.0% |
| Total Expenses Incl. Taxes | 2,894,690 | 2,221,408 | 2,097,181 | 11,577,224 | 12,790,421 | 1,777,340 | -4,536,825 | 28,821,439 | 31,348,405 | 2,526,966 8.1% |
| Net Rev/(Exp) After Taxes | -2,850,140 | -2,163,658 | -2,097,181 | -3,354,610 | 941,672 | -1,777,340 | 11,301,257 | 0 | 291,771 | (291,771) -100.0% 0.0% |

| Rev./ Exp. | Acct. # | Description | Unit # 401 PLA | Unit # 403 ACRL | Unit # 404 CHOICE | Unit # 405 AASL | Unit # 406 ASCLA | Unit # 407 ALCTS | Unit # 409 LLAMA | Unit # 410 RUSA | Unit # 411 UNITED | Unit # 412 LITA | Unit # 413 ATSC | Unit # 414 YALSA | FY 2013 APPROVED BUDGET TOTAL | FY 2014 BUDGET TOTAL | FY 2014 BUDGET VS. FY 2013 BUDGET \$ % | |
|---------------|---------|--|----------------------|-----------------------|-------------------------|-----------------------|------------------------|------------------------|------------------------|-----------------------|-------------------------|-----------------------|-----------------------|------------------------|--|----------------------------|--|----------|
| | | Budgeted Net Assets at Beginning of Year | 1,431,839 | 3,975,883 | 3,156,769 | 485,921 | 79,431 | 340,891 | 169,207 | 397,390 | (165,336) | 436,497 | 1,479,362 | 222,774 | 12,010,626 | 13,770,802 | 0.9% | |
| | | Subtotal-Dues | 440,520 | 667,395 | 0 | 331,400 | 46,000 | 227,693 | 175,000 | 207,295 | 65,330 | 187,898 | 138,213 | 240,565 | 2,727,309 | 2,703,738 | -23,571 | |
| | | Subtotal-Sales-Net | 32,253 | 339,753 | 0 | 165,000 | 12,200 | 16,500 | 2,700 | 225 | 70,000 | 0 | 0 | (200) | 77,250 | 715,721 | 753,482 | (37,761) |
| | | Subtotal-Other Sales | 182,000 | 158,850 | 120,705 | 44,050 | 45,000 | 250 | 1,000 | 65,000 | 29,500 | 0 | 0 | 0 | 83,150 | 1,341,326 | 1,219,087 | -122,239 |
| | | Subtotal-Subscriptions | 41,750 | 79,085 | 1,596,340 | 15,000 | 0 | 59,375 | 0 | 27,000 | 108,000 | 0 | 0 | 0 | 14,000 | 1,950,550 | 2,031,519 | (80,969) |
| | | Subtotal-Advertising | 111,568 | 465,060 | 542,179 | 68,240 | 0 | 2,500 | 0 | 8,400 | 0 | 15,000 | 0 | 10,200 | 23,000 | 1,246,147 | 1,260,328 | (14,181) |
| | | Subtotal-Meetings & Conf. | 2,845,747 | 341,219 | 0 | 1,336,790 | 12,000 | 240,545 | 72,000 | 0 | 44,750 | 242,768 | 119,086 | 38,075 | 5,282,980 | 3,524,689 | 1,768,371 | 50,27% |
| | | Subtotal-Grants & Awards | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,550 | 0 | 0 | 0 | 0 | 2,550 | 0 | 0 |
| | | Subtotal-Misc. | 343,316 | 298,261 | 795,833 | 127,900 | 2,820 | 53,400 | 9,300 | 58,500 | 147,000 | 22,100 | 127,750 | 122,100 | 2,108,280 | 1,959,338 | 148,942 | 7.6% |
| | | Total Revenues | 3,967,194 | 2,349,623 | 3,055,057 | 2,088,380 | 118,020 | 600,263 | 260,000 | 366,420 | 467,130 | 467,766 | 1,016,870 | 598,140 | 15,384,863 | 13,454,651 | 1,930,212 | 14.3% |
| | | Payroll & Related Exp. | 725,936 | 1,168,990 | 1,642,217 | 617,496 | 71,749 | 261,140 | 187,157 | 187,747 | 324,218 | 226,005 | 497,268 | 374,868 | 6,284,731 | 6,375,860 | 91,129 | 1.4% |
| | | Outside Services | 308,352 | 309,473 | 291,265 | 200,400 | 22,763 | 15,813 | 12,901 | 60,151 | 9,900 | 6,461 | 56,225 | 15,871 | 1,509,579 | 1,206,205 | (303,374) | -35.2% |
| | | Travel and Related Expenses | 408,350 | 175,073 | 70,425 | 98,765 | 9,500 | 23,050 | 12,000 | 19,628 | 9,850 | 12,754 | 28,570 | 18,400 | 886,365 | 555,945 | (330,420) | -59.4% |
| | | Meetings & Conferences | 604,600 | 592,083 | 43,150 | 407,235 | 19,385 | 95,050 | 37,800 | 92,877 | 37,000 | 116,813 | 123,541 | 59,325 | 2,222,859 | 2,303,862 | 87,023 | 3.8% |
| | | Publication Related Expenses | 210,653 | 306,851 | 453,610 | 227,335 | 7,400 | 54,224 | 1,500 | 39,295 | 38,520 | 13,846 | 54,315 | 65,345 | 1,472,894 | 1,529,331 | 56,437 | 3.7% |
| | | Operating Expenses | 282,555 | 153,485 | 349,379 | 187,135 | 6,850 | 45,447 | 11,860 | 58,420 | 52,696 | 23,180 | 216,372 | 26,163 | 1,413,542 | 1,410,461 | (3,081) | -0.2% |
| | | Total IUT's | 37,632 | 47,342 | (64,985) | 33,535 | 1,550 | 51,816 | 2,921 | 46,325 | 9,712 | 14,570 | 41,619 | 5,865 | 228,002 | 298,035 | 70,033 | 23.5% |
| | | IUT-General Overhead | 708,629 | 158,008 | 369,661 | 346,894 | 8,373 | 44,212 | 11,823 | 11,159 | 25,108 | 47,873 | 92,372 | 27,652 | 1,851,764 | 1,516,095 | (335,669) | -22.1% |
| | | IUT-Allocations | 0 | 0 | 87,255 | 0 | (20,789) | 0 | 0 | 0 | (28,292) | 0 | 0 | 0 | 38,174 | (19,629) | (57,803) | -294.5% |
| | | Taxes/Income | 547 | 12,947 | 12,947 | 578 | 0 | 25 | 0 | 110 | 0 | 100 | 240 | 197 | 27,991 | 32,641 | 4,950 | 15.2% |
| | | Total Expenses Incl. Taxes | 3,487,254 | 2,924,252 | 3,254,924 | 2,119,373 | 126,781 | 590,777 | 271,962 | 515,712 | 478,712 | 461,702 | 1,110,466 | 593,686 | 15,935,601 | 15,214,826 | (720,775) | -4.7% |
| | | Net Rev/(Exp) After Taxes | 509,940 | (574,629) | (199,867) | (30,993) | (8,761) | 9,486 | (11,962) | (149,292) | (11,582) | 6,064 | (93,596) | 4,454 | (550,738) | (1,760,175) | 1,209,437 | 68.7% |
| | | To L-T Invest/Spectrum | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | Net Assets at End of Year | 1,941,779 | 3,401,234 | 2,986,902 | 454,928 | 70,570 | 350,377 | 157,245 | 248,098 | (176,918) | 442,561 | 1,385,766 | 227,228 | 11,459,888 | 12,010,627 | | |

| Rev./ Exp. | Acct. # | Description | LHRT Unit # | ERT Unit # | FAFLRT Unit # | GODORT Unit # | IFRT Unit # | NMVRT Unit # | LRVRT Unit # | MAGERT Unit # | SRRT Unit # | SORT Unit # | LRT Unit # | EMERT Unit # | LEARNT Unit # | RMRT Unit # | GRRT Unit # | VRT Unit # | LSRRT Unit # | GLBRT Unit # | SRT Unit # | FY BUDGET | FY TOTAL | |
|---------------|---------|--|----------------|---------------|------------------|------------------|----------------|-----------------|-----------------|------------------|----------------|----------------|---------------|-----------------|------------------|----------------|----------------|---------------|-----------------|-----------------|---------------|--------------|-------------|--------|
| | | | 601 | 602 | 603 | 604 | 605 | 606 | 607 | 608 | 609 | 610 | 611 | 612 | 613 | 614 | 615 | 617 | 618 | 619 | 620 | 0 | 1,285,349 | |
| | | Net Assets at Beginning of Year | 43,015 | 32,235 | 19,196 | 112,506 | 78,256 | 33,395 | 76,774 | 51,231 | 38,462 | 54,666 | 18,835 | 141,763 | 404,790 | 94,601 | 4,407 | 7,935 | 21,876 | 28,121 | 23,284 | 0 | 180,907 | |
| | | Subtotal-Dues | 5,867 | 9,515 | 5,000 | 18,000 | 20,250 | 8,525 | 16,350 | 6,675 | 9,925 | 10,750 | 500 | 24,500 | 10,000 | 7,500 | 2,500 | 2,000 | 5,500 | 5,450 | 10,500 | 1,500 | 2,000 | |
| | | Subtotal-Sales-Net | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | Subtotal-Other Sales | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65,300 | |
| | | Subtotal-Subscriptions | 0 | 0 | 0 | 8,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,350 | |
| | | Subtotal-Advertising | 0 | 0 | 3,285 | 15,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18,285 | |
| | | Subtotal-Meetings & Conf. | 0 | 0 | 0 | 4,000 | 3,750 | 3,600 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,983 | |
| | | Subtotal-Misc. | 0 | 0 | 0 | 5,300 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 9,005 | 0 | 440 | 0 | 0 | 0 | 0 | 0 | 0 | 24,095 | |
| | | Total Revenues | 5,867 | 9,315 | 6,285 | 50,300 | 25,000 | 12,225 | 16,350 | 30,913 | 12,125 | 11,340 | 2,500 | 24,500 | 10,3850 | 22,150 | 3,500 | 21,000 | 6,150 | 6,450 | 19,000 | 2,000 | 374,020 | |
| | | Payroll & Related Exp. | 58 | 0 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | Outside Services | 25 | 180 | 220 | 525 | 0 | 0 | 0 | 0 | 5,295 | 75 | 220 | 25 | 600 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | | Travel and Related Expenses | 0 | 850 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 800 | 0 | 0 | 1,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,615 | |
| | | Meetings & Conferences | 4,000 | 3,610 | 6,700 | 10,450 | 16,840 | 5,250 | 8,345 | 19,140 | 6,400 | 8,630 | 1,100 | 15,500 | 43,800 | 15,950 | 0 | 800 | 1,000 | 0 | 0 | 0 | 3,450 | |
| | | Publication Related Expenses | 250 | 0 | 0 | 30,950 | 2,440 | 300 | 3,127 | 0 | 325 | 136 | 0 | 7,100 | 21,685 | 2,700 | 500 | 1,000 | 0 | 0 | 0 | 0 | 191,540 | |
| | | Operating Expenses | 330 | 200 | 100 | 1,200 | 500 | 100 | 1,400 | 2,050 | 1,320 | 50 | 450 | 3,700 | 300 | 250 | 0 | 250 | 0 | 0 | 0 | 0 | 85,757 | |
| | | Total IHT's | 625 | 300 | 0 | 1,950 | 1,648 | 1,280 | 700 | 525 | 750 | 200 | 0 | 600 | 1,650 | 1,500 | 0 | 0 | 120 | 680 | 225 | 0 | 16,005 | |
| | | IHT-General Overhead | 587 | 952 | 500 | 1,800 | 2,025 | 1,7225 | 1,6335 | 668 | 993 | 1,075 | 50 | 2,450 | 1,000 | 720 | 250 | 200 | 350 | 545 | 11,150 | 150 | 18,425 | |
| | | Total Expenses Incl. Taxes | 5,867 | 6,082 | 7,520 | 48,775 | 24,953 | 8,475 | 13,907 | 27,070 | 11,393 | 11,335 | 1,425 | 22,400 | 71,035 | 21,665 | 1,000 | 2,000 | 6,150 | 6,450 | 18,850 | 950 | 317,310 | |
| | | Net Rev/(Exp) After Taxes Fund Transfer | 0 | 3,433 | 765 | 1,525 | 47 | 3,750 | 2,443 | 3,835 | 732 | 5 | 1,075 | 2,100 | 32,815 | 485 | 2,500 | 0 | 0 | 0 | 0 | 0 | 0 | 56,710 |
| | | Net Assets at End of Year | 43,015 | 35,668 | 19,961 | 114,031 | 78,303 | 37,145 | 79,217 | 55,066 | 39,194 | 54,671 | 19,910 | 143,863 | 437,605 | 95,086 | 6,907 | 7,955 | 21,876 | 28,121 | 23,414 | 0 | 1,342,059 | |

| Acct # | Description | CHOICE OFFICE | | | FY 2014 BUDGET VS. | | |
|--------|--|---------------|-----------|--------------|--------------------|------------------|----------------|
| | | HQ | BUILDING | W/O BUILDING | FY 2014 BUDGET | FY 2013 APPROVED | FY 2013 BUDGET |
| | | UNIT 710 | UNIT 720 | UNIT 730 | TOTAL | BUDGET | \$ % |
| | | 00000 | 00000 | 00000 | 00000 | | |
| | Subtotal-Dues | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Sales-Net | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Other Sales | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Advertising | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Meetings & Conf. | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Grants & Awards | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Misc. | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Revenues | 0 | 0 | 0 | 0 | 0 | 0 |
| | Payroll & Related Exp. | 0 | 0 | 0 | 0 | 0 | 0 |
| | Outside Services | 0 | 141,690 | 0 | 141,690 | 141,690 | 0 |
| | Travel and Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 |
| | Meetings & Conferences | 0 | 0 | 0 | 0 | 0 | 0 |
| | Publication Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 |
| | Operating Expenses | 407,801 | 218,053 | 87,255 | 713,109 | 725,267 | 12,158 |
| | Total IUTs | 706,191 | 0 | 0 | 706,191 | 788,121 | 81,930 |
| | Total Direct Expenses | 1,113,992 | 359,743 | 87,255 | 1,550,990 | 1,655,078 | 94,088 |
| | Contribution Margin | (1,113,992) | (359,743) | (87,255) | (1,560,990) | (1,655,078) | 5.7% |
| | IUT-General Overhead | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Expenses Excl Alloc | 1,113,992 | 359,743 | 87,255 | 1,560,990 | 1,655,078 | 94,088 |
| | IUT-Allocations | (1,113,992) | (359,743) | (87,255) | (1,560,990) | (1,655,078) | (5.7%) |
| | Total Exp. Incl OH & Alloc. | 0 | 0 | 0 | 0 | 0 | 0 |
| | Net Rev/(Exp) Before Taxes | 0 | 0 | 0 | 0 | 0 | 0 |
| | Taxes/income | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Expenses Incl. Taxes | 0 | 0 | 0 | 0 | 0 | 0 |
| | Net Rev/(Exp) After Taxes | 0 | 0 | 0 | 0 | 0 | 0 |

| Rev./ Exp. | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # |
|---|-------------|------------|-----------|-----------|-----------|-----------|-----------|------------|-----------|-----------|-----------|-----------|
| Acct. # | Description | 0000 | 9153 | 9097 | 9184 | 9184 | 91701 | 9167 | 9167 | 9167 | 9167 | 9167 |
| Proj Net Assets at Beg of Year | 2,068,457 | 11,460,385 | 9,971 | 1,063,400 | 1,510 | 174,929 | 16,605 | 12,746,800 | 469,503 | 263 | 340,315 | 8,358 |
| Subtotal-Dues | 0 | (15,030) | 0 | (30,900) | 0 | (16,700) | 0 | (62,630) | 0 | 0 | 0 | 0 |
| Subtotal-Sales-Net | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Other Sales | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Advertising | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Meetings & Conf. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Grants & Awards | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Misc. | 0 | 116,444 | 0 | 50,217 | 0 | 10,690 | 0 | 177,351 | 30,843 | 0 | 23,129 | 0 |
| Total Revenues | 0 | 101,414 | 0 | 19,317 | 0 | (6,010) | 0 | 114,721 | 30,843 | 0 | 23,129 | 0 |
| Payroll & Related Exp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Outside Services | 0 | 103,233 | 0 | 9,764 | 0 | 1,724 | 0 | 114,721 | 4,226 | 0 | 3,138 | 0 |
| Travel and Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Meetings & Conferences | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Publication Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 0 | 0 | 4,619 | 0 | 0 | 0 | 0 | 4,619 | 0 | 0 | 0 | 0 |
| Total ILUTs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26,615 | 0 | 19,991 | 0 |
| Total Exp. Incl. OH & Alloc. | 0 | 103,233 | 4,619 | 9,764 | 0 | 1,724 | 0 | 119,340 | 30,843 | 0 | 23,129 | 0 |
| Net Rev/(Exp) Before Taxes | 0 | (1,819) | (4,619) | 9,553 | 0 | (7,734) | 0 | (4,619) | 0 | 0 | 0 | 0 |
| Taxes/Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenses Incl. Taxes | 0 | 103,233 | 4,619 | 9,764 | 0 | 1,724 | 0 | 119,340 | 30,843 | 0 | 23,129 | 0 |
| Net Rev/(Exp) After Taxes | 0 | (1,819) | (4,619) | 9,553 | 0 | (7,734) | 0 | (4,619) | 0 | 0 | 0 | 0 |
| Net Assets Transfer In/out) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Assets at End of Year | 2,068,457 | 11,458,566 | 5,352 | 1,032,953 | 1,510 | 167,195 | 16,805 | 12,742,181 | 469,503 | 263 | 340,315 | 8,358 |

| 0,009 FY 2014 | 36 | 34 | 35 | 36 | 34 | 35 | 36 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | | | | |
|---|--------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---|---|
| BUDGET REQUEST | 108 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 111 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | | |
| Rev./ Exp. | Acct # | Description | Project # | | |
| Proj Net Assets at Beg of Year | 3,000 | 1,981 | 10,211 | 5,000 | 10,044 | 37,312 | 5,000 | 465,146 | 1,192,401 | 3,860 | 51,900 | 228,420 | 12,514 | 51,518 | | | | | | | | | | | | | | | | | | | |
| Subtotal-Dues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Subtotal-Sales-Net | 0 | 775 | (775) | 0 | 1,271 | (1,271) | 0 | 71,603 | (71,603) | 0 | 1,502 | (1,502) | 0 | 5,468 | (5,468) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Subtotal-Other Sales | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Subtotal-Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Subtotal-Advertising | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Subtotal-Meetings & Conf. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Subtotal-Grants & Awards | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Subtotal-Misc. | 0 | 556 | 250 | 0 | 2,113 | 250 | 0 | 71,603 | 0 | 20,000 | 2,581 | 0 | 10,712 | 0 | 5,743 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Revenues | 0 | 1,331 | (525) | 0 | 3,384 | (1,021) | 0 | 143,206 | (51,603) | 0 | 4,083 | (1,502) | 0 | 16,180 | (5,468) | 0 | 13,268 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Payroll & Related Exp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Outside Services | 0 | 155 | 0 | 0 | 471 | 0 | 0 | 14,918 | 0 | 0 | 502 | 0 | 0 | 2,243 | 0 | 0 | 1,010 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Travel and Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Meetings & Conferences | 0 | 500 | 0 | 0 | 800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 3,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Publication Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Operating Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Total IUTs | 0 | 120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 56,865 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | | |
| Total Exp. Incl. OH & Alloc. | 0 | 775 | 0 | 0 | 1,271 | 0 | 0 | 71,603 | 0 | 0 | 1,502 | 0 | 0 | 5,468 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Net Rev/(Exp) Before Taxes | 0 | 556 | (525) | 0 | 2,113 | (1,021) | 0 | 71,603 | (51,603) | 0 | 2,581 | (1,502) | 0 | 10,712 | (5,468) | 0 | 5,743 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Taxes/Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Total Expenses Incl. Taxes | 0 | 775 | 0 | 0 | 1,271 | 0 | 0 | 71,603 | 0 | 0 | 1,502 | 0 | 0 | 5,468 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Net Rev/(Exp) After Taxes | 0 | 556 | (525) | 0 | 2,113 | (1,021) | 0 | 71,603 | (51,603) | 0 | 2,581 | (1,502) | 0 | 10,712 | (5,468) | 0 | 5,743 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Net Assets transfer in/out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | | |
| Net Assets at End of Year | 3,000 | 2,537 | 9,686 | 5,000 | 12,157 | 36,291 | 5,000 | 536,749 | 1,140,798 | 6,441 | 50,398 | 239,132 | 7,046 | 57,261 | | | | | | | | | | | | | | | | | | | |

| 0.009 FY 2014 | 35 | 34 | 35 | 34 | 35 | 36 | 34 | 35 | 36 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 |
|---------------------------------|-------------|-------------|---------------------|---------------|-----------------------|-------------|-------------|---------------------|---------------|-----------|-----------|---------------------|-------------------|---------------------|------------|------------|---------------------------------------|---------------------|---------------------------------------|
| BUDGET REQUEST | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 | 200 |
| Boyd Military Novel Award | Ken Haycock | Ken Haycock | SCHNEIDER SCHNEIDER | FAMILY FAMILY | LIPPINCOTT LIPPINCOTT | AWARD AWARD | AWARD AWARD | TEMP RSTD TEMP RSTD | UNRSTD UNRSTD | PAUL PAUL | PAUL PAUL | ELIZABETH ELIZABETH | TH FUTAS TH FUTAS | TEMP RSTD TEMP RSTD | END UNRSTD | END UNRSTD | CARNEGIE ENDOWMENT CARNEGIE ENDOWMENT | TEMP RSTD TEMP RSTD | CARNEGIE ENDOWMENT CARNEGIE ENDOWMENT |
| TEMP RSTD Endowment | nt | TEMP RSTD | BOOK AWARD | BOOK AWARD | TEMP RSTD | TEMP RSTD | TEMP RSTD | TEMP RSTD | TEMP RSTD | TEMP RSTD | TEMP RSTD | TEMP RSTD | TEMP RSTD | TEMP RSTD | TEMP RSTD | TEMP RSTD | TEMP RSTD | TEMP RSTD | TEMP RSTD |
| Rev./ | | | | | | | | | | | | | | | | | | | |
| Exp. Acct. # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # |
| Description | 0981 | 0959 | 1641 | 1641 | 1645 | 1645 | 1645 | 1645 | 1645 | 1058 | 1058 | 9175 | 9175 | 2992 | 2992 | | | | |
| Proj. Net Assets at Beg of Year | 60,758 | 8,710 | 36,432 | (18,748) | 71,790 | 300,000 | (925) | 13,995 | 22,000 | 58,793 | 8,769 | 16,605 | 7,427 | 244,540 | 967,526 | | | | |
| Subtotal-Dues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Sales-Net | (7,525) | 1,406 | (1,406) | 20,877 | (20,877) | 0 | 1,316 | (1,316) | 0 | 608 | (608) | 1,216 | (1,216) | 47,259 | (47,259) | | | | |
| Subtotal-Other Sales | 0 | 0 | 0 | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Advertising | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Meetings & Conf. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Grants & Awards | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Misc. | 0 | 2,086 | 0 | 2,121 | 15,000 | 0 | 349 | 1,100 | 0 | 2,875 | 0 | 1,121 | 0 | 55,807 | 5,000 | | | | |
| Total Revenues | (7,525) | 3,492 | (1,406) | 32,998 | (5,877) | 0 | 1,665 | (216) | 0 | 3,483 | (608) | 2,337 | (1,216) | 103,066 | (42,259) | | | | |
| Payroll & Related Exp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Outside Services | 0 | 406 | 0 | 3,177 | 0 | 0 | 316 | 0 | 0 | 608 | 0 | 216 | 0 | 11,809 | 0 | | | | |
| Travel and Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Meetings & Conferences | 0 | 1,000 | 0 | 16,200 | 0 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 35,000 | 0 | 35,000 | 0 |
| Publication Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | 0 | 0 | 0 | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 0 |
| Total IUT's | 0 | 0 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 0 | 0 |
| Total Exp. Incl. OH & Alloc. | 0 | 1,406 | 0 | 20,877 | 0 | 0 | 1,316 | 0 | 0 | 608 | 0 | 1,216 | 0 | 47,259 | 0 | | | | |
| Net Rev/(Exp) Before Taxes | (7,525) | 2,086 | (1,406) | 12,121 | (5,877) | 0 | 349 | (216) | 0 | 2,875 | (608) | 1,121 | (1,216) | 55,807 | (42,259) | | | | |
| Taxes/Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenses Incl. Taxes | 0 | 1,406 | 0 | 20,877 | 0 | 0 | 1,316 | 0 | 0 | 608 | 0 | 1,216 | 0 | 47,259 | 0 | | | | |
| Net Rev/(Exp) After Taxes | (7,525) | 2,086 | (1,406) | 12,121 | (5,877) | 0 | 349 | (216) | 0 | 2,875 | (608) | 1,121 | (1,216) | 55,807 | (42,259) | | | | |
| Net Assets transfer in/out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Assets at End of Year | 53,233 | 10,796 | 35,026 | (6,627) | 65,913 | 300,000 | (576) | 13,779 | 22,000 | 61,668 | 8,161 | 17,726 | 6,211 | 300,347 | 925,267 | | | | |

| 0.009 FY 2014 | | 36 | 34 | 35 | 34 | 35 | 36 | 34 | 35 | 36 | 34 | 35 | 36 | 34 | 34 | 34 |
|--------------------------------|--|-------------|-----------|-----------------------|---------------------|-------------------|------------------------|------------------------|---------------------|---------------------|-----------------------|-----------------------|--------------------------|------------------------|------------|-------------|
| BUDGET REQUEST | | 300 | 591 | 401 | 403 | 403 | 403 | 403 | 403 | 403 | 403 | 403 | 404 | 405 | 34 | 34 |
| CARNEIGE ENDWMENT PERM RSTD | | FYAN UNRSTD | TEMP RSTD | PLA LTI UNRESTRICT ED | Oberly Unrestricted | Oberly Temp Resid | LEABIRBS MS Temp Resid | LEABIRBS Unrestrict ed | LEABIRBS Perm Resid | LEABIRBS Perm Resid | Atkinson Unrestricted | ACRL LTI Unrestricted | CHOICE LTU Unrestrict ed | AASL LTU Unrestrict ed | ASCLA CTED | PRINCIPAL L |
| Rev/J Acct. # | | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # |
| Description | | 2892 | 9172 | 3179 | 3651 | 3651 | 3653 | 3653 | 3653 | 3653 | 3653 | 3653 | 3657 | 3921 | 4061 | 4399 |
| Proj Net Assets at Beg of Year | | 100,000 | 306,816 | 96,746 | 1,084,428 | 5,492 | 16,725 | 1,000 | 5,006 | 19,481 | 8,000 | 131,045 | 2,167,607 | 781,385 | 315,386 | 51,325 |
| Subtotal-Dues | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Sales-Net | | 0 | 8,632 | (8,632) | 0 | 509 | (509) | 0 | 842 | (842) | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Other Sales | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| Subtotal-Subscriptions | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Advertising | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Meetings & Conf. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Grants & Awards | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Misc. | | 0 | 17,941 | 0 | 48,598 | 953 | 50 | 0 | 1,051 | 400 | 0 | 6,011 | 91,559 | 35,523 | 12,260 | 2,409 |
| Total Revenues | | 0 | 26,573 | (8,632) | 48,598 | 1,462 | (459) | 0 | 1,893 | (442) | 0 | 6,011 | 91,559 | 35,523 | 12,260 | 2,909 |
| Payroll & Related Exp. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Outside Services | | 0 | 3,632 | 0 | 9,760 | 209 | 0 | 0 | 292 | 0 | 0 | 1,173 | 19,598 | 7,032 | 2,638 | 500 |
| Travel and Related Expenses | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Meetings & Conferences | | 0 | 5,000 | 0 | 0 | 300 | 0 | 0 | 50 | 0 | 0 | 2,900 | 0 | 0 | 0 | 0 |
| Publication Related Expenses | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operating Expenses | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 45,000 | 0 | 0 | 0 |
| Total IUTs | | 0 | 0 | 0 | 38,838 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35,523 | 0 | 0 |
| Total Exp. Incl OH & Alloc. | | 0 | 8,632 | 0 | 48,598 | 509 | 0 | 0 | 842 | 0 | 0 | 4,079 | 64,508 | 42,555 | 2,838 | 500 |
| Net Rev/(Exp) Before Taxes | | 0 | 17,941 | (8,632) | 0 | 953 | (459) | 0 | 1,051 | (442) | 0 | 1,932 | 27,151 | (7,032) | 9,422 | 2,409 |
| Taxes/Income | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenses Incl. Taxes | | 0 | 8,632 | 0 | 48,598 | 509 | 0 | 0 | 842 | 0 | 0 | 4,079 | 64,508 | 42,555 | 2,838 | 500 |
| Net Rev/(Exp) After Taxes | | 0 | 17,941 | (8,632) | 0 | 953 | (459) | 0 | 1,051 | (442) | 0 | 1,932 | 27,151 | (7,032) | 9,422 | 2,409 |
| Net Assets transfer in/out | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Assets at End of Year | | 100,000 | 324,757 | 88,114 | 1,084,428 | 6,445 | 16,266 | 1,000 | 6,057 | 19,039 | 8,000 | 132,977 | 2,194,758 | 774,353 | 324,808 | 53,734 |

| | FY 2014 | 35 | 34 | 35 | 34 | 35 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 35 | 36 | 34 |
|--------------------------------|----------------|-----------------------|-------------------------------------|-------------------------------|-------------------------------|-------------------------------|------------------------------|--------------------------|--------------------------------|------------------------------|----------------------------------|---------------------------|-------------------------|----------------------|----------------------|-----------------------------------|
| | BUDGET REQUEST | 406 | 407 | 407 | 409 | 409 | 410 | 410 | 411 | 412 | 412 | 413 | 413 | 413 | 413 | 413 |
| Rev./ Exp. | Acct. # | ASCLA SPENDIN G | ALCTS LTI LTITEMP RSTD TED | ALCTS LTI UNRESTRICT ED | LLAMA LTI UNRESTRICT ED | LLAMA LTI UNRESTRICT ED | RUSA LTI UNRESTRICT ED | Sophie Brody Medal | UNITED LTI UNRESTRICT ED | LITA LTI UNRESTRICT ED | Children's Library Service | Distinguish ed Service | Melcher Unrestricted | Melcher Temp Rstd | Melcher Perm Rstd | Carnegie Video Unrestricted |
| Proj Net Assets at Beg of Year | 4,189 | 58,733 | 34 | 181,128 | 961 | 532,222 | 142,233 | 149,612 | 130,721 | 111,526 | 79,008 | 646,121 | 50,596 | 25,000 | 25,000 | 16,355 |
| Subtotal-Dues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Sales-Net | (500) | 0 | 0 | 3,000 | (3,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,285 | (30,285) | 0 |
| Subtotal-Other Sales | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,687 |
| Subtotal-Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Advertising | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Meetings & Conf. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Grants & Awards | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Misc. | 0 | 2,674 | 0 | 8,238 | 3,000 | 23,025 | 6,082 | 6,997 | 5,032 | 5,427 | 3,537 | 31,209 | 6,250 | 0 | 0 | 3,431 |
| Total Revenues | (500) | 2,674 | 0 | 11,238 | 0 | 23,025 | 6,082 | 6,997 | 5,032 | 5,427 | 3,537 | 61,504 | (24,045) | 0 | 6,118 | |
| Payroll & Related Exp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Outside Services | 0 | 529 | 0 | 1,639 | 0 | 4,790 | 1,280 | 1,347 | 1,176 | 1,004 | 711 | 6,495 | 0 | 0 | 0 | 0 |
| Travel and Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 800 | 0 | 0 | 0 | 1,112 |
| Meetings & Conferences | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 | 1,050 | 18,000 | 0 | 0 |
| Publication Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600 | 0 | 0 | 1,500 |
| Operating Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75 |
| Total IUTs | 0 | 0 | 0 | 4,829 | 0 | 0 | 0 | 0 | 0 | 5,650 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Exp. Incl. OH & Alloc. | 0 | 529 | 0 | 6,468 | 0 | 4,790 | 1,280 | 6,997 | 1,176 | 5,004 | 2,361 | 25,295 | 0 | 0 | 0 | 2,687 |
| Net Rev/(Exp) Before Taxes | (500) | 2,145 | 0 | 4,770 | 0 | 18,235 | 4,802 | 0 | 3,866 | 423 | 1,176 | 36,209 | (24,045) | 0 | 3,431 | |
| Taxes/Income | 0 | 529 | 0 | 6,468 | 0 | 4,790 | 1,280 | 6,997 | 1,176 | 5,004 | 2,361 | 25,295 | 0 | 0 | 0 | 2,687 |
| Total Expenses Incl. Taxes | 0 | 529 | 0 | 4,770 | 0 | 18,235 | 4,802 | 0 | 3,866 | 423 | 1,176 | 36,209 | (24,045) | 0 | 3,431 | |
| Net Rev/(Exp) After Taxes | (500) | 2,145 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,687 |
| Net Assets Transfer in/out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,431 |
| Net Assets at End of Year | 3,689 | 60,878 | 34 | 185,898 | 961 | 550,457 | 147,035 | 149,612 | 134,577 | 111,949 | 80,184 | 682,330 | 26,551 | 25,000 | 0 | 19,786 |

| 0.009 FY 2014 | | 35 | 36 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 |
|--------------------------------|--------------------------------|--------------|--------------|-----------------------|------------------------------|-------------------------|---------------------|-----------|--------------|--------------|--------------|---------------|---------------|--------------|--------------|---------------|---------------|
| BUDGET REQUEST | | 413 | 413 | 413 | 413 | 413 | 413 | 413 | 413 | 413 | 413 | 413 | 413 | 413 | 413 | 413 | 414 |
| Carnegie | | Rollins | ALSCREFO | Wilder | Carole Fiore | Arbutinot | Theodore | Geisel | Geisel | 413-William | 413-William | 413-C. Morris | 413-C. Morris | 413-Morris | 413-Morris | 413-Endowment | 414-Endowment |
| Video Temp Rstd | | Unrestricted | Unrestricted | RMA Belpre Book Award | ALSC Leadership Unrestricted | Leadership Unrestricted | Honor Lecture Award | Award | Unrestricted | Unrestricted | Unrestricted | Unrestricted | Unrestricted | Unrestricted | Unrestricted | Unrestricted | Temp Rstd |
| Proj Net Assets at Beg of Year | | 67,177 | 40,000 | 211,717 | 58,097 | 46,581 | 48,058 | 7,701 | 18,280 | 116,979 | 20,235 | 41,289 | 278,181 | 313,391 | 304,436 | 334,611 | |
| Rev/ | Exp./Acct # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | Project # | |
| | Description | 3412 | 5572 | 5596 | 5598 | 5416 | 5426 | 5418 | 5498 | 5598 | 5582 | 5582 | 5582 | 5582 | 5582 | 5582 | |
| | Proj Net Assets at Beg of Year | | | | | | | | | | | | | | | | 5791 |
| | | | | | | | | | | | | | | | | | |
| | Subtotal-Dues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Sales-Net | (2,687) | 0 | 0 | 2,492 | (2,492) | 0 | 0 | 5,000 | (5,000) | 0 | 0 | 2,454 | (2,454) | 18,824 | (18,824) | 18,824 |
| | Subtotal-Other Sales | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Advertising | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Meetings & Conf. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Grants & Awards | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Misc. | 2,000 | 0 | 8,692 | 4,631 | 0 | 2,110 | 822 | 5,000 | 4,236 | 2,906 | 0 | 27,091 | 0 | 28,424 | 0 | 0 |
| | Total Revenues | (687) | 0 | 8,692 | 7,123 | (2,492) | 2,110 | 5,822 | 0 | 4,236 | 5,260 | (2,454) | 45,921 | (18,824) | 46,817 | (18,393) | |
| | Payroll & Related Exp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Outside Services | 0 | 0 | 1,905 | 942 | 0 | 433 | 234 | 0 | 1,053 | 554 | 0 | 5,324 | 0 | 5,751 | 0 | 0 |
| | Travel and Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Meetings & Conferences | 0 | 0 | 3,000 | 1,000 | 0 | 1,200 | 0 | 0 | 1,800 | 1,800 | 0 | 13,500 | 0 | 13,500 | 0 | 0 |
| | Publication Related Expenses | 0 | 0 | 0 | 350 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Operating Expenses | 0 | 0 | 15 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total IUTs | 0 | 0 | 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Exp. Incl. OH & Alloc. | 0 | 0 | 4,950 | 2,462 | 0 | 1,633 | 234 | 0 | 2,853 | 2,454 | 0 | 18,824 | 0 | 18,824 | 0 | 0 |
| | Net Rev/(Exp) Before Taxes | (687) | 0 | 3,742 | 4,631 | (2,492) | 477 | 5,558 | 0 | 1,383 | 2,806 | (2,454) | 27,091 | (18,824) | 28,424 | (18,393) | |
| | Taxes/Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Expenses Incl. Taxes | 0 | 0 | 4,950 | 2,492 | 0 | 1,633 | 234 | 0 | 2,853 | 2,454 | 0 | 18,824 | 0 | 18,824 | 0 | 0 |
| | Net Rev/(Exp) After Taxes | (687) | 0 | 3,742 | 4,631 | (2,492) | 477 | 5,588 | 0 | 1,383 | 2,806 | (2,454) | 27,097 | (18,824) | 28,424 | (18,393) | |
| | Net Assets transfer In/out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Net Assets at End of Year | 66,490 | 40,000 | 215,459 | 62,728 | 44,089 | 46,535 | 13,289 | 18,280 | 23,041 | 38,835 | 305,278 | 294,567 | 332,860 | 316,218 | | |

| 0.000 FY 2014 | | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | 34 | 35 | | |
|--------------------------------|----------------|------------------------------|---------------------------|----------------------------|-------------------------------|-------------------------|---|------------------------------------|--|--|-------------------|-------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|
| | BUDGET REQUEST | 414 | 414 | 605 | 605 | 608 | 608 | 607 | 607 | 604 | 604 | 601 | 601 | 601 | 601 | 601 | 601 | 601 | 601 | 601 | 601 | 601 | |
| Acct. # | Description | YALSA Endowment Unrestricted | YALSA Endowment Temp Rstd | IMORTH ENDWMT UNRESTRICTED | SHERA AWARD ENDOWMENT NT TEMP | SHERA ENDOWMENT NT TEMP | OLOFSON SCHLRSHIP/ENDWMT UNRESTRICTED TEMP RSTD | OLOFSON SCHLRSHIP/ENDWMT PERM RSTD | ROZKOSZK A SCHOLARS UNRESTRICTED TEMP RSTD | ROZKOSZK A SCHOLARS UNRESTRICTED TEMP RSTD | JUSTIN WINSOR TED | JUSTIN WINSOR TED | LHRT Edward Holley Award Temp Rstd |
| Rev./Exp. | | | | | | | | | | | | | | | | | | | | | | | |
| Proj Net Assets at Beg of Year | 32,629 | 28,694 | 6,888 | 6,648 | 40,338 | 2,666 | 28,623 | 16,222 | 5,700 | 22,565 | 48,667 | 12,396 | 117 | 22,318 | 4,657 | 6004 | 6004 | 6004 | 6004 | 6004 | 6004 | | |
| Subtotal-Dues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Subtotal-Sales-Net | 0 | 0 | 122 | (122) | 200 | (200) | 1,350 | (1,350) | 0 | 0 | 641 | (641) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Subtotal-Other Sales | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Subtotal-Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Subtotal-Advertising | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Subtotal-Meetings & Conf. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Subtotal-Grants & Awards | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Subtotal-Misc. | 2,100 | 0 | 605 | 0 | 1,897 | 200 | 2,031 | 285 | 0 | 2,986 | 0 | 597 | 0 | 1,109 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Revenues | 2,100 | 0 | 727 | (122) | 2,097 | 0 | 3,381 | (1,065) | 0 | 3,327 | (641) | 597 | 0 | 1,352 | (243) | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Payroll & Related Exp. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Outside Services | 552 | 0 | 122 | 0 | 392 | 0 | 350 | 0 | 0 | 0 | 641 | 0 | 113 | 0 | 243 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Travel and Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Meetings & Conferences | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Publication Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Operating Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total IUTs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Exp. Incl. OH & Alloc. | 552 | 0 | 122 | 0 | 1,392 | 0 | 1,350 | 0 | 0 | 0 | 641 | 0 | 613 | 0 | 243 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Net Rev/(Exp) Before Taxes | 1,548 | 0 | 605 | (122) | 705 | 0 | 2,031 | (1,065) | 0 | 2,686 | (641) | (16) | 0 | 1,109 | (243) | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Taxes/Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Total Expenses Incl. Taxes | 552 | 0 | 122 | 0 | 1,392 | 0 | 1,350 | 0 | 0 | 0 | 641 | 0 | 613 | 0 | 243 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Net Rev/(Exp) After Taxes | 1,548 | 0 | 605 | (122) | 705 | 0 | 2,031 | (1,065) | 0 | 2,686 | (641) | (16) | 0 | 1,109 | (243) | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Net Assets Transfer In/Out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Net Assets at End of Year | 34,177 | 28,694 | 7,493 | 6,526 | 41,543 | 2,666 | 30,654 | 15,157 | 5,700 | 25,251 | 48,026 | 12,380 | 117 | 23,427 | 4,414 | 0 | 0 | 0 | 0 | 0 | 0 | | |

LONG-TERM INVESTMENTS

06/13/2013 2:22 PM

| | FY 2014 | 34 | 34 | 35 | 34 | 35 | 35 | 34 | 30 | 34 | 35 | 36 | Total |
|--------------------------------|------------------|------------------|------------------|--------------|-------------|--------------------|------------|-----------------|----------------------|--------------|----------------------|------------------------|-----------|
| | BUDGET REQUEST | 612 | 613 | 613 | 619 | 619 | | | FY 2014 | | | | |
| | LIRI - Endowment | EMIERT - CSK End | EMIERT - CSK End | Book Awards | Book Awards | All Other Projects | | Budget Requests | Huron Plaza Building | Unrestricted | Temporary Restricted | Permanently Restricted | Total |
| | Unrestricted | Unrestricted | Temp Rstd | Unrestricted | Temp Rstd | | | | | | | | |
| Rev./Exp. | | | | | | | | | | | | | |
| Acct. # Description | Project # | Project # | Project # | Project # | Project # | Project # | | | | | | | |
| Proj Net Assets at Beg of Year | 6555 | 6472 | 6472 | 6465 | 6465 | SUBTOTAL | TOTAL | | | | | | |
| | 39,302 | 201,227 | 190 | 34,573 | 117,029 | 14,948,902 | 34,630,145 | 2,068,457 | 27,543,887 | 4,503,101 | 514,700 | 34,630,145 | |
| Subtotal-Dues | 0 | 0 | 0 | 0 | 0 | 0 | | (62,630) | 0 | (62,630) | 0 | 0 | (62,630) |
| Subtotal-Sales-Net | 0 | 0 | 0 | 1,364 | (1,364) | 0 | | 0 | 332,916 | (332,916) | 0 | 0 | 0 |
| Subtotal-Other Sales | 0 | 0 | 0 | 0 | 0 | 10,000 | | 0 | 10,000 | 0 | 0 | 0 | 10,000 |
| Subtotal-Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Advertising | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Meetings & Conf. | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Grants & Awards | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| Subtotal-Misc. | 1,400 | 7,784 | 0 | 4,507 | 0 | 686,915 | 1,201,528 | 0 | 1,115,593 | 85,935 | 0 | 0 | 1,201,528 |
| Total Revenues | 1,400 | 7,784 | 0 | 5,871 | (1,364) | 686,915 | 1,148,898 | 0 | 1,395,879 | (246,981) | 0 | 0 | 1,148,898 |
| Payroll & Related Exp. | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| Outside Services | 400 | 1,813 | 0 | 1,364 | 0 | 134,556 | 293,071 | 0 | 293,071 | 0 | 0 | 0 | 293,071 |
| Travel and Related Expenses | 0 | 0 | 0 | 0 | 0 | 2,000 | 5,000 | 0 | 5,000 | 0 | 0 | 0 | 5,000 |
| Meetings & Conferences | 0 | 0 | 0 | 0 | 0 | 140,100 | 370,100 | 0 | 370,100 | 0 | 0 | 0 | 370,100 |
| Publication Related Expenses | 0 | 0 | 0 | 0 | 0 | 0 | 1,725 | 0 | 1,725 | 0 | 0 | 0 | 1,725 |
| Operating Expenses | 1,000 | 0 | 0 | 0 | 0 | 74,765 | 54,384 | 0 | 49,765 | 4,619 | 0 | 0 | 54,384 |
| Total IUTs | 0 | 0 | 0 | 0 | 0 | 156,528 | 0 | 156,528 | 0 | 0 | 0 | 0 | 156,528 |
| Total Exp. Incl. OH & Alloc. | 1,400 | 1,813 | 0 | 1,364 | 0 | 509,674 | 880,898 | 0 | 876,189 | 4,619 | 0 | 0 | 880,898 |
| Net Rev/(Exp) Before Taxes | 0 | 5,971 | 0 | 4,507 | (1,364) | 187,241 | 268,090 | 0 | 519,690 | (251,600) | 0 | 0 | 268,090 |
| Taxes/Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Expenses Incl. Taxes | 1,400 | 1,813 | 0 | 1,364 | 0 | 509,674 | 880,898 | 0 | 876,189 | 4,619 | 0 | 0 | 880,898 |
| Net Rev/(Exp) After Taxes | 0 | 5,971 | 0 | 4,507 | (1,364) | 187,241 | 268,090 | 0 | 519,690 | (251,600) | 0 | 0 | 268,090 |
| Net Assets transfer in/out | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Net Assets at End of Year | 39,302 | 207,198 | 190 | 39,080 | 115,665 | 15,136,143 | 34,898,235 | 2,068,457 | 28,063,577 | 4,251,501 | 514,700 | 34,898,235 | |

06/13/2013 2:22 PM

| FY 2014 | | BUDGET REQUEST | | | | | | | | | | FY 2015 | | | | | | | | | |
|-----------|--|----------------|---------|-----------|-----------------------|-------------------|------------------------|-----------|------------------------------|--------------------|----------------|----------------------------|-------------|------------------------------|-----------|---------------|-------------|------------------|------------------|------------------|------------------|
| Rev./Exp. | Acct # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # |
| | Demco/Div ersity Fair (OLOS) | 48 | 48 | 116 | 116 | 151 | 150 | 200 | 221 | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 230 | 230 |
| | The American Dream Starts @ your Library | 48 | 48 | Google-DC | General-International | SCHOLAR Extension | Office Director's Fund | SHIP BASH | SULLIVAN WILSON LIB STAFF MU | BETA PHI DEV GRANT | EQUALITY AWARD | RESI GROLIE CO FIN R AWARD | DEWEY AWARD | INFO LIB OF THE FUTURE AWARD | ALA AWARD | GALE R. AWARD | EDSCO AWARD | THE FUTURE AWARD | THE FUTURE AWARD | THE FUTURE AWARD | THE FUTURE AWARD |
| | Library 4/14 | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # | Proj # |
| | 0520 | 0525 | 0526 | 0822 | 0803 | 106X | 1612 | 0933 | 0934 | 0935 | 0936 | 0938 | 0940 | 0942 | 0949 | 0952 | 0952 | 0952 | 0952 | 0952 | 0952 |
| | Subtotal-Dues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Sales-Net | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Other Sales | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Subscriptions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Advertising | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Meetings & Conf. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Grants & Awards | 3,000 | 233,010 | 217,200 | 15,000 | 0 | 52,411 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Subtotal-Misc. | 0 | 0 | 0 | 0 | 300 | 0 | 109,000 | 1,000 | 3,850 | 1,200 | 1,350 | 2,750 | 1,350 | 2,750 | 1,350 | 2,750 | 1,350 | 2,750 | 1,350 | 2,750 |
| | Total Revenues | 3,000 | 233,010 | 217,200 | 15,000 | 300 | 52,411 | 149,000 | 1,000 | 3,850 | 1,200 | 1,350 | 2,750 | 1,350 | 2,750 | 1,350 | 2,750 | 1,350 | 2,750 | 1,350 | 2,750 |
| | Payroll & Related Exp. | 0 | 52,400 | 53,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Outside Services | 0 | 56,500 | 56,500 | 4,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Travel and Related Expenses | 0 | 20,000 | 17,800 | 10,000 | 0 | 0 | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Meetings & Conferences | 3,000 | 0 | 20,000 | 20,000 | 0 | 300 | 0 | 80,000 | 700 | 3,500 | 1,000 | 1,000 | 2,500 | 1,000 | 2,500 | 1,000 | 2,500 | 1,000 | 2,500 | 1,000 |
| | Publication Related Expenses | 0 | 0 | 0 | 0 | 500 | 0 | 47,084 | 27,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Operating Expenses | 0 | 65,000 | 42,500 | 0 | 0 | 0 | 0 | 0 | 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total IUTs | 0 | 19,110 | 27,200 | 0 | 0 | 5,327 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | IUT-General Overhead | 0 | 233,010 | 217,200 | 15,000 | 300 | 52,411 | 149,000 | 1,000 | 3,850 | 1,200 | 1,350 | 2,750 | 1,350 | 2,750 | 1,350 | 2,750 | 1,350 | 2,750 | 1,350 | 2,750 |
| | Total Expenses Incl. Taxes | 3,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Net Rev/(Exp) After Taxes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

FY 2014 Budget Requests

| | ESTIMATED PURCHASE PRICE. FINAL | RECOMMENDED FY 2014 DEPR. EXP. | RECOMMENDED FY 2015 DEPR. EXP. |
|--|---------------------------------------|--------------------------------------|--------------------------------------|
| | | 1/2 YR. | FULL YR. |
| TOTAL CAPITAL REQUEST-GENERAL FUND | 1,586,804 | 165,347 | 330,694 |
| TOTAL CAPITAL REQUEST-DIVISION | 509,050 | 52,358 | 104,677 |
| TOTAL CAPITAL REQUEST-PLANT FUND | 190,000 | 9,500 | 19,000 |
| SUBTOTAL | 2,285,854 | 227,185 | 454,371 |
| TOTAL TECH RESERVE FUND | 0 | 0 | 0 |
| GRAND TOTAL | 2,285,854 | 227,185 | 454,371 |
| TOTAL CAPITAL REQUEST-GENERAL FUND & PLANT FUND (EXCL. DIV. FUND) | 1,776,804 | 174,847 | 349,694 |

| UNIT # | PROJECT # | ITEM REQUESTED | UNIT NAME | ESTIMATED PURCHASE PRICE | FINAL | LIFE | RECOMMENDED EXP. | RECOMMENDED EXP. |
|--|-----------|----------------|--|--------------------------|-------|--------|------------------|------------------|
| | | | | | | | FY 2014 DEPR. | FY 2015 DEPR. |
| COMPUTER RELATED-GENERAL FUND & DIVISION: | | | | | | | | |
| 505 | 0000 | ITTS | Website Redesign Improvements | 75,000 | 5 | 7,500 | 15,000 | |
| 505 | 0000 | ITTS | ALA Connect/Professional Social Network | 110,000 | 5 | 11,000 | 22,000 | |
| 505 | 0000 | ITTS | New E-Commerce Site (Dues, Events, and Fundraising) | 300,000 | 5 | 30,000 | 60,000 | |
| 505 | 0000 | ITTS | Mobile Site with branded graphics | 82,300 | 5 | 8,230 | 16,460 | |
| 505 | 0000 | ITTS | Managed Services - long term | 120,000 | 5 | 12,000 | 24,000 | |
| 505 | 0000 | ITTS | PC Services - long term | 26,400 | 5 | 2,640 | 5,280 | |
| 505 | 0000 | ITTS | Windows 7 Operating System OEM to SA+Enterprise License Upgrades | 15,625 | 5 | 1,563 | 3,125 | |
| 505 | 0000 | ITTS | Windows 7 Implementation Labor Costs | 110,053 | 5 | 11,006 | 22,011 | |
| 505 | 0000 | ITTS | Projected Application License Upgrades required to run on Windows 7 | 20,000 | 5 | 2,000 | 4,000 | |
| 505 | 0000 | ITTS | Microsoft Office Software Assurance | 22,000 | 5 | 2,200 | 4,400 | |
| SUBTOTAL | | | | | | | | |
| 505 | 0000 | ITTS | New offline Tape Backup | 10,000 | 5 | 1,000 | 2,000 | |
| 505 | 0000 | ITTS | New tapes | 5,000 | 5 | 500 | 1,000 | |
| 505 | 0000 | ITTS | Backup-to-disk storage expansion | 7,500 | 5 | 750 | 1,500 | |
| 505 | 0000 | ITTS | Remote Office Worker (DR) | 4,000 | 5 | 400 | 800 | |
| 505 | 0000 | ITTS | DR Rack 10G iSCSI Upgrades | 15,000 | 5 | 1,500 | 3,000 | |
| 505 | 0000 | ITTS | Uninterruptible Power Supply (UPS) for Computer Room | 25,000 | 5 | 2,500 | 5,000 | |
| 505 | 0000 | ITTS | Environment & Security Probe & Sensors (DR) | 2,000 | 5 | 200 | 400 | |
| 505 | 0000 | ITTS | Website Load Balancer - Drupal, Connect, and any other | 10,000 | 5 | 1,000 | 2,000 | |
| 505 | 0000 | ITTS | Citrix Application Server Upgrade | 10,000 | 5 | 1,000 | 2,000 | |
| 505 | 0000 | ITTS | Training Room Video Conferencing Equipment | 5,900 | 5 | 590 | 1,180 | |
| 505 | 0000 | ITTS | Additional NIC's for servers | 4,000 | 5 | 400 | 800 | |
| 505 | 0000 | ITTS | 2 - HP Printers | 2,500 | 5 | 250 | 500 | |
| 505 | 0000 | ITTS | Disk Server Upgrades | 7,500 | 5 | 750 | 1,500 | |
| 505 | 0000 | ITTS | DVD Burners | 1,000 | 5 | 100 | 200 | |
| SUBTOTAL | | | | | | | | |
| | | | | 109,400 | | 10,940 | 21,880 | |
| TOTAL INFO TECH RELATED CAPITAL | | | | | | | | |
| 505 | 0000 | ITTS | 65 desktop PCs for all units - to be distributed to units per FY 2014 actual | 52,000 | 5 | 5,200 | 10,400 | |
| 150 | 0000 | WO | Wireless Controller, Access Point hardware and warranty including labor of \$4,640 | 9,024 | 5 | 902 | 1,805 | |
| 550 | 0000 | Finance-AED | Prophix Software improvements | 15,000 | 5 | 1,500 | 3,000 | |
| TOTAL PERSONAL COMPUTER RELATED-G. F. | | | | | | | | |
| | | | | 76,024 | | 7,602 | 15,205 | |

| PROJECT # | UNIT NAME | ITEM REQUESTED | ESTIMATED PURCHASE PRICE: | | RECOMMENDED FY 2014 DEPR. EXP. | RECOMMENDED FY 2015 DEPR. EXP. |
|---|-----------|----------------|---------------------------|--------|--------------------------------|--------------------------------|
| | | | FINAL | LIFE | | |
| TOTAL COMPUTER RELATED-G. F. | | | | | | |
| 403 | 0000 | ACRL | 1,066,804 | | 106,680 | 213,361 |
| 1 multi-function printers may be required that has the following features: - black & white laser, duplexing, high output; quick printing; 40+ pages a minute, color scanning to email | | | | | | |
| 403 | 3302 | ACRL | | 10,000 | 5 | 1,000 |
| JobLIST Web site and JobLIST Direct updates and development by outside company (ACRL's share). Project 3302 | | | | | | |
| 404 | 3900 | CHOICE | 385,000 | | 38,500 | 77,000 |
| 404 | 3913 | CHOICE | 32,500 | | 3,250 | 6,500 |
| 404 | 3913 | CHOICE | 25,000 | | 2,500 | 5,000 |
| 404 | 3913 | CHOICE | 32,500 | | 3,250 | 6,500 |
| 404 | 3960 | CHOICE | 9,000 | | 1,500 | 3,000 |
| 404 | 3960 | CHOICE | 10,000 | | 3 | 3,333 |
| TOTAL COMPUTER RELATED-DIVISION | | | | | | |
| TOTAL COMPUTER RELATED-GENERAL FUND & DIVISION | | | | | | |
| 403 | 0000 | ACRL | 506,500 | | 52,083 | 104,167 |
| 13 tablets @ \$850 | | | | | | |
| TOTAL DIVISION FURNITURE & EQUIPMENT | | | | | | |
| 403 | 0000 | Gen Adm | 2,550 | | 5 | 255 |
| Purchase 3 copiers off lease | | | | | | |
| GENERAL FUND OFFICE FURNITURE & EQUIPMENT: | | | | | | |
| 510 | 0000 | Retrographics | 10,000 | | 5 | 1,000 |
| 591 | 9140 | Gen Adm | 15,000 | | 5 | 1,500 |
| 591 | 9140 | Gen Adm | 6,000 | | 5 | 600 |
| TOTAL GENERAL FUND OFFICE FURNITURE & EQUIPMENT | | | | | | |
| PLANT FUND BUILDING IMPROVEMENTS: | | | | | | |
| 710 | 0000 | HQ Building | 10,000 | | 10 | 500 |
| 710 | 0000 | HQ Building | 25,000 | | 10 | 1,250 |
| 710 | 0000 | HQ Building | 70,000 | | 10 | 3,500 |
| 710 | 0000 | HQ Building | 30,000 | | 10 | 1,500 |
| 710 | 0000 | HQ Building | 55,000 | | 10 | 2,750 |

FY 2014 Budget Requests

| UNIT # | PROJECT # | UNIT NAME | ITEM REQUESTED | ESTIMATED PURCHASE PRICE: | | RECOMMENDED FY 2014 DEPR. EXP. | 1/2 YR. | RECOMMENDED FY 2015 DEPR. EXP. | 1/2 FULL YR. |
|---|-----------|-----------------|--|---------------------------|------|--------------------------------|---------|--------------------------------|--------------|
| | | | | FINAL | LIFE | | | | |
| TOTAL PLANT FUND BUILDING IMPROVEMENTS | | | | | | | | | |
| 305 | 2266 | RDA | RDA Toolkit Website Development Cost-1504 | 300,000 | 5 | 30,000 | 9,500 | 19,000 | |
| 305 | 2265 | GR | Guide to Reference Website Development Cost-1506 | 5,000 | 5 | 500 | | 60,000 | |
| 302 | 2230 | Booklist Online | Booklist Online development expenses-1512 | 84,000 | 5 | 8,400 | | 1,000 | 16,800 |
| TOTAL PUBLISHING WORK-IN-PROGRESS TRANSFER | | | | 389,000 | | 38,900 | | 38,900 | 77,800 |
| 591 | 9740 | Gen Adm | CAPITAL CONTINGENCY | 100,000 | 3 | 16,667 | | 33,333 | |
| SUBTOTAL BEFORE TECH RESERVE FUND | | | | 2,285,854 | | 227,185 | | 454,371 | |
| TOTAL TECH RESERVE FUND | | | | 0 | | 0 | | 0 | |
| GRAND TOTAL - CAPITAL REQUESTS | | | | 2,285,854 | | 227,185 | | 454,371 | |